Company name Rakuten Group, Inc. Representative Hiroshi Mikitani

Chairman and CEO (Stock Code: 4755

Tokyo Stock Exchange Prime Market)

Announcement Regarding Change of Directors

Rakuten Group, Inc. (hereinafter "the Company") announces the following change of Directors and Audit & Supervisory Board Members which was approved at a Board of Directors meeting held today. Appointment is planned on approval at the 26th Annual General Shareholders Meeting scheduled for March 30, 2023.

1. Resignation of Directors (March 30, 2023)

Name	Current Title			
Ken Kutaragi	Director			
John V. Roos	Director			

2. Appointment of Directors (March 30, 2023)

Name	Career summary				
	Apr. 1986	Joined Toyota Motor Corporation			
	May 1993	Received MBA from Harvard Business School			
	Jul. 2006	Managing Executive Officer of the Company			
	Nov. 2006	Managing Executive Officer & COO of the Company			
	Mar. 2007	Director, Managing Executive Officer & COO of the Company			
	Mar. 2016	Retired as Director of the Company			
	Jun. 2016	Director of Toyooka Tourism Innovation (current position)			
	Jul. 2016	President of Life & Leisure Company of the Company			
	Apr. 2018	Group Executive Vice President of the Company (current			
		position)			
Kazunori Takeda	Jul. 2018	President of Commerce Company of the Company			
	Jan. 2019	Representative Director of Rakuten Business Support, Inc.			
		(current position)			
	Jun. 2019	Outside Director of Gurunavi, Inc. (current position)			
	Mar. 2021	Director of SY Holdings Co., Ltd. (currently Seiyu Holdings Co.,			
		Ltd.) (current position)			
	Jul. 2021	Representative Director & Chairman of JP Rakuten Logistics,			
		Inc. (current position)			
	Apr. 2022	President of Ad & Marketing Company of the Company			
	Jan. 2023	President of Commerce & Marketing Company of the Company			
		(current position)			
	Apr. 1985	Joined The Sanwa Bank, Ltd. (currently MUFG Bank, Ltd.)			
Kenji Hirose	Sep. 2005	Joined Rakuten Securities, Inc.			
	Jan. 2006	General Manager of Financial Business Department of the			

		Company			
	Nov. 2006	Company Executive Officer of the Company			
	Mar. 2012	Executive Officer of the Company Managing Executive Officer of the Company			
	Jul. 2016	Managing Executive Officer of the Company			
		Managing Executive Officer & CCO of the Company			
	Apr. 2018 Jan. 2019	Managing Executive Officer, CFO & CRO of the Company			
	Feb. 2019	Group Executive Vice President & CEO of the Company (current			
	Feb. 2019	Group Executive Vice President & CFO of the Company (current position)			
	Jul. 2021	Audit & Supervisory Board Member of JP Rakuten Logistics, Inc. (current position)			
	Apr. 1972	Joined National Police Agency			
	Jan. 1996	Executive Secretary to the Prime Minister			
	Aug. 1999	Director of Public Security Bureau of Metropolitan Police			
		Department			
	Aug. 2004	Director General of Commissioner General's Secretariat of			
		National Police Agency			
	Jun. 2009	Commissioner General of National Police Agency			
Takaharu Ando	May 2013	Outside Director of Nitori Holdings Co., Ltd.			
	Jun. 2016	Outside Director of AMUSE INC. (current position)			
	Jun. 2017	Outside Director of Zensho Holdings Co., Ltd. (current position)			
	Jun. 2018	Outside Director of TOBU RAILWAY CO., LTD. (current position)			
	May 2020	Outside Director (Audit & Supervisory Committee Member) of			
		Nitori Holdings Co., Ltd.			
	Jun. 2022	Outside Director (Audit & Supervisory Committee Member) of			
		Nisshin Seifun Group Inc. (current position)			
	Jul. 2007	Assistant Professor of Harvard Business School			
	Jul. 2012	Associate Professor of Harvard Business School			
	Dec. 2015	Outside Director of The Partnership, Inc. (current position)			
	Jul. 2018	Naylor Fitzhugh Professor of Business Administration of Harvard			
		Business School (current position)			
	Jul. 2019	Director of Harvard Business Publishing (current position)			
Tsedal Neeley	Jun. 2020	Outside Director of Brown Capital Management, LLC (current			
		position)			
	Jul. 2020	Outside Director of Brightcove, Inc. (current position)			
	Jul. 2020	Senior Associate Dean for Faculty Development and Research			
	_	of Harvard Business School (current position)			
	Jan. 2021	Faculty Chair of the Christensen for Teaching and Learning of			
		Harvard Business School (current position)			
	Apr. 1981	Joined the Ministry of Finance			
	Jul. 2003	Director of the Budget Bureau of the Ministry of Finance			
Shigeki Habuka	Jul. 2005	Director of the Indirect Tax Policy Division, Tax Bureau of the			
		Ministry of Finance			
	Jan. 2008	Deputy Director-General of the Ministry of Defense			
	Sep. 2009	Executive Secretary to the Prime Minister			
	Sep. 2011	Deputy Director-General of the Budget Bureau of the Ministry of			
	J 555. 2511	Finance			
	Jan. 2014	Director General of the Cabinet Office			
	Jun. 2016	Vice-Minister for Policy Coordination of the Cabinet Office			
	Nov. 2017	Executive Officer of Corporate Strategy Department of			
	1107. 2017	Mitsubishi Chemical Holdings Corporation (currently Mitsubishi			
		Chemical Group Corporation)			
		Onemical Group Corporation)			

Apr. 2019	Corporate Executive Officer (co-charge of the Public Policy and				
	Relation Office and the PR and IR Office (PR)) of Mitsubishi				
	Chemical Holdings Corporation				
Apr. 2022	Corporate Executive Officer and Senior Vice President				
	(responsible for Public Relation) of Mitsubishi Chemical				
	Holdings Corporation (current position)				

3. New lineup of Directors and Audit & Supervisory Board Members (March 30, 2023)

Position	New	Outside	Independent	Name
Chairman, President, and Representative Director				Hiroshi Mikitani
Vice Chairman and Representative Director				Masayuki Hosaka
Group Executive Vice President and Representative Director				Kentaro Hyakuno
Group Executive Vice President and Director	0			Kazunori Takeda
Group Executive Vice President and Director	0			Kenji Hirose
Director		0	0	Sarah J. M. Whitley
Director		0	0	Charles B. Baxter
Director		0	0	Takashi Mitachi
Director		0	0	Jun Murai
Director	0	0	0	Takaharu Ando
Director	0	0	0	Tsedal Neeley
Director	0	0	0	Shigeki Habuka
Audit & Supervisory Board Member (Full-time)	0			Yoshito Naganuma
Audit & Supervisory Board Member (Full-time)		0	0	Satoshi Fujita
Audit & Supervisory Board Member		0	0	Katsuyuki Yamaguchi
Audit & Supervisory Board Member	0	0	0	Maki Kataoka